

# **ASSET MANAGEMENT PLAN**

## **WORKSHOP**

**URBAN**  
SYSTEMS



March 2020

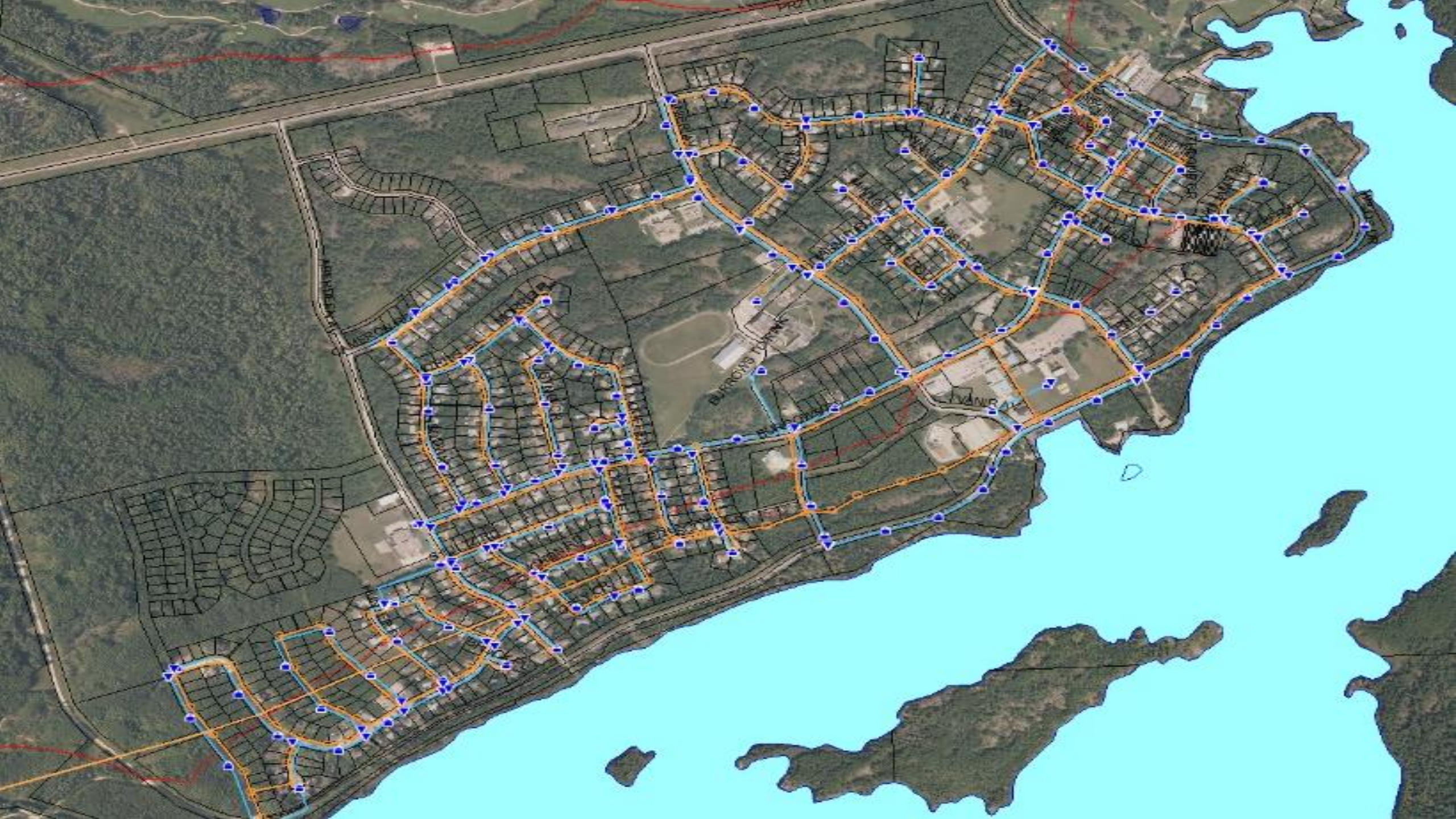
# WORKSHOP OVERVIEW

- GIS Mapping - Development of a New Tool
- Asset Replacement Forecast
- Break Out Group – Discussion & Feedback
- Asset Management Plan
- Asset Management Policy

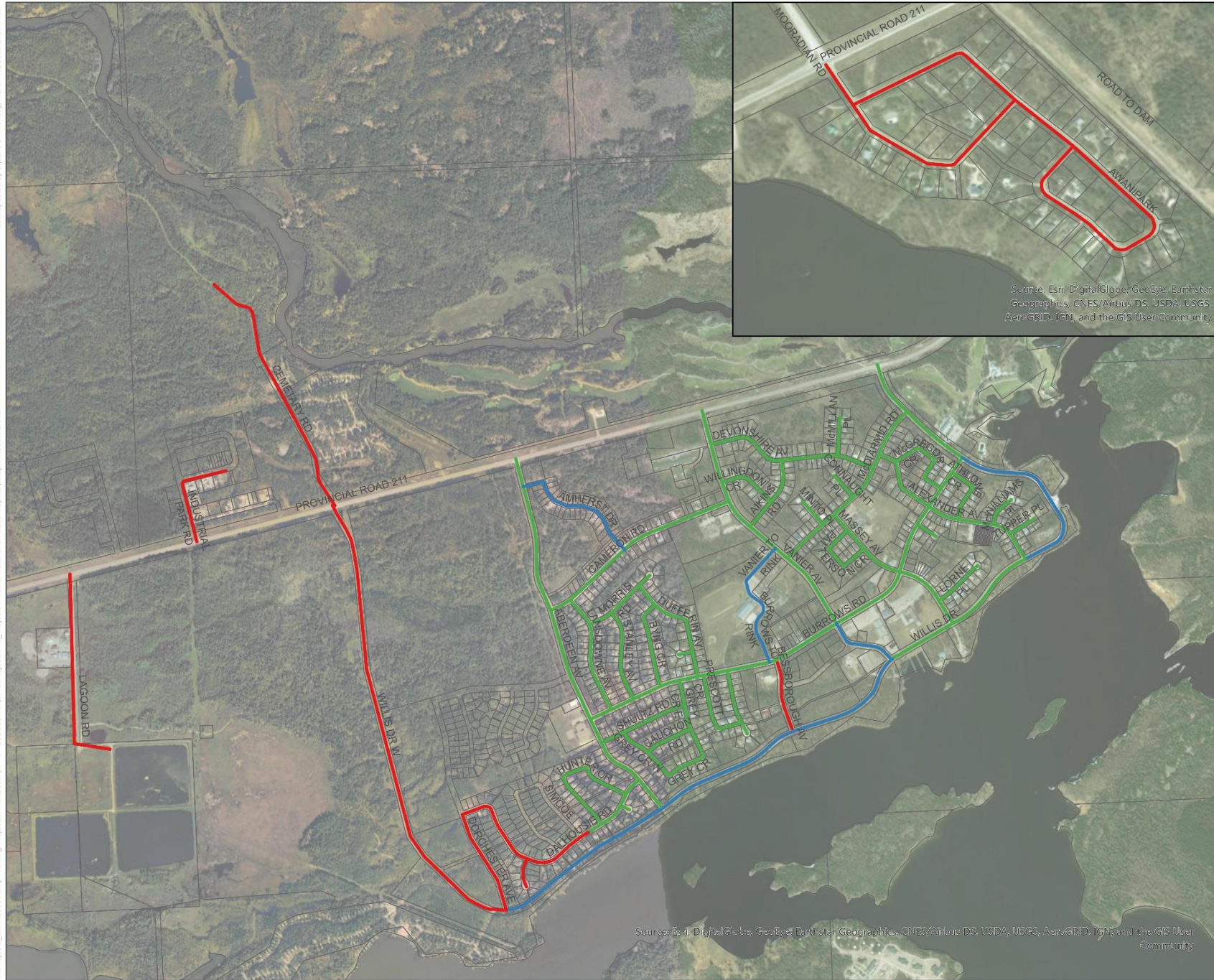
# GIS – A NEW TOOL

# **LEVERAGING PREVIOUS** **INVESTMENTS**









## LGD of Pinawa

### Asset Management

### Road Surface Material

#### Road Surface Material

- Gravel
- Asphalt
- Concrete

The accuracy & completeness of information shown on this drawing is not guaranteed. It will be the responsibility of the user of the information shown on this drawing to locate & establish the precise location of all existing information whether shown or not.



Coordinate System:

NAD 1983 UTM Zone 14N

Data Sources:

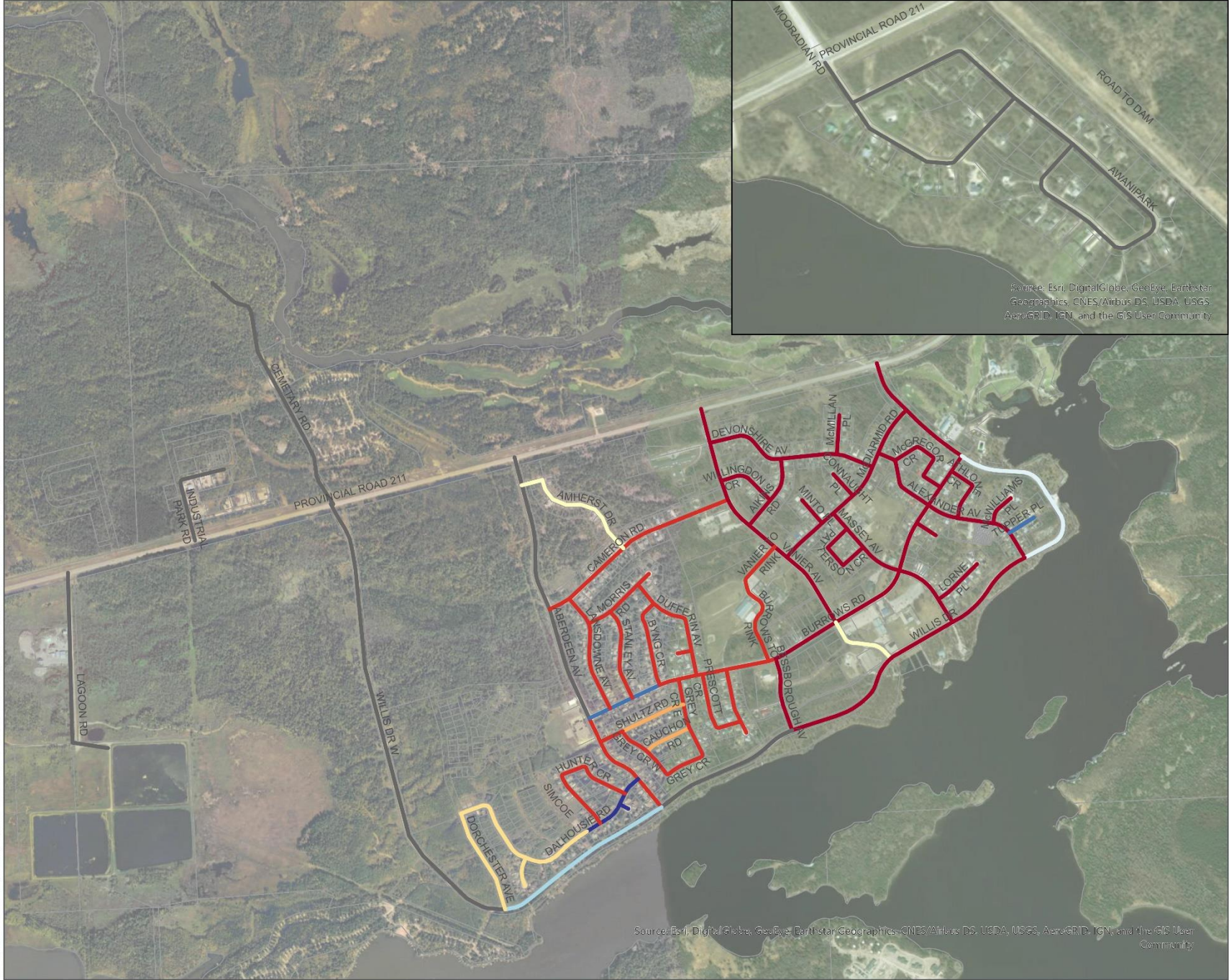
LGD of Pinawa

Project #: 4636.0001.01  
Author: SQ  
Checked: DS  
Date: 2020 / 3 / 16

**URBAN**  
systems

FIGURE R1





## LGD of Pinawa

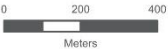
### Asset Management

#### Road Surface Install Year

##### Road Surface Year

- 1961
- 1966
- 1990
- 2005
- 2010
- 2016
- 2017
- 2018
- 2019
- Unknown

The accuracy & completeness of information shown on this drawing is not guaranteed. It will be the responsibility of the user of the information shown on this drawing to locate & establish the precise location of all existing information whether shown or not.



Coordinate System:  
NAD 1983 UTM Zone 14N

Data Sources:  
LGD of Pinawa

Project #: 4636.0001.01  
Author: SQ  
Checked: DS  
Date: 2020 / 3 / 16

**URBAN**  
systems

FIGURE R2

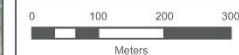




**Storm Main Material**

-  Manhole  
**Gravity Main Material**  
 Corrugated Metal  
 Concrete

The accuracy & completeness of information shown on this drawing is not guaranteed. It will be the responsibility of the user of the information shown on this drawing to locate & establish the precise location of all existing information whether shown or not.



**Coordinate System:**  
NAD 1983 UTM Zone 14N

**Data Sources:**  
LGD of Pinawa

Project #: 4636.0001.01  
Author: SQ  
Checked: DS  
Date: 2020 / 3 / 16

**URBAN**  
systems

FIGURE ST1





Source: Esri, DigitalGlobe, GeoEye, Earthstar Geographics, CNES/Airbus DS, USDA, USGS, AeroGRID, IGN, and the GIS User Community

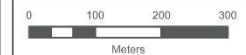
## LGD of Pinawa

### Asset Management

#### Storm Main Size

- Manhole
- Gravity Main Size (mm)
  - 200
  - 300
  - 375
  - 450
  - 525
  - 600
  - 750
  - 900
  - 1050
  - 1200
  - 1350
  - 1500

The accuracy & completeness of information shown on this drawing is not guaranteed. It will be the responsibility of the user of the information shown on this drawing to locate & establish the precise location of all existing information whether shown or not.



Coordinate System:

NAD 1983 UTM Zone 14N

Data Sources:

LGD of Pinawa

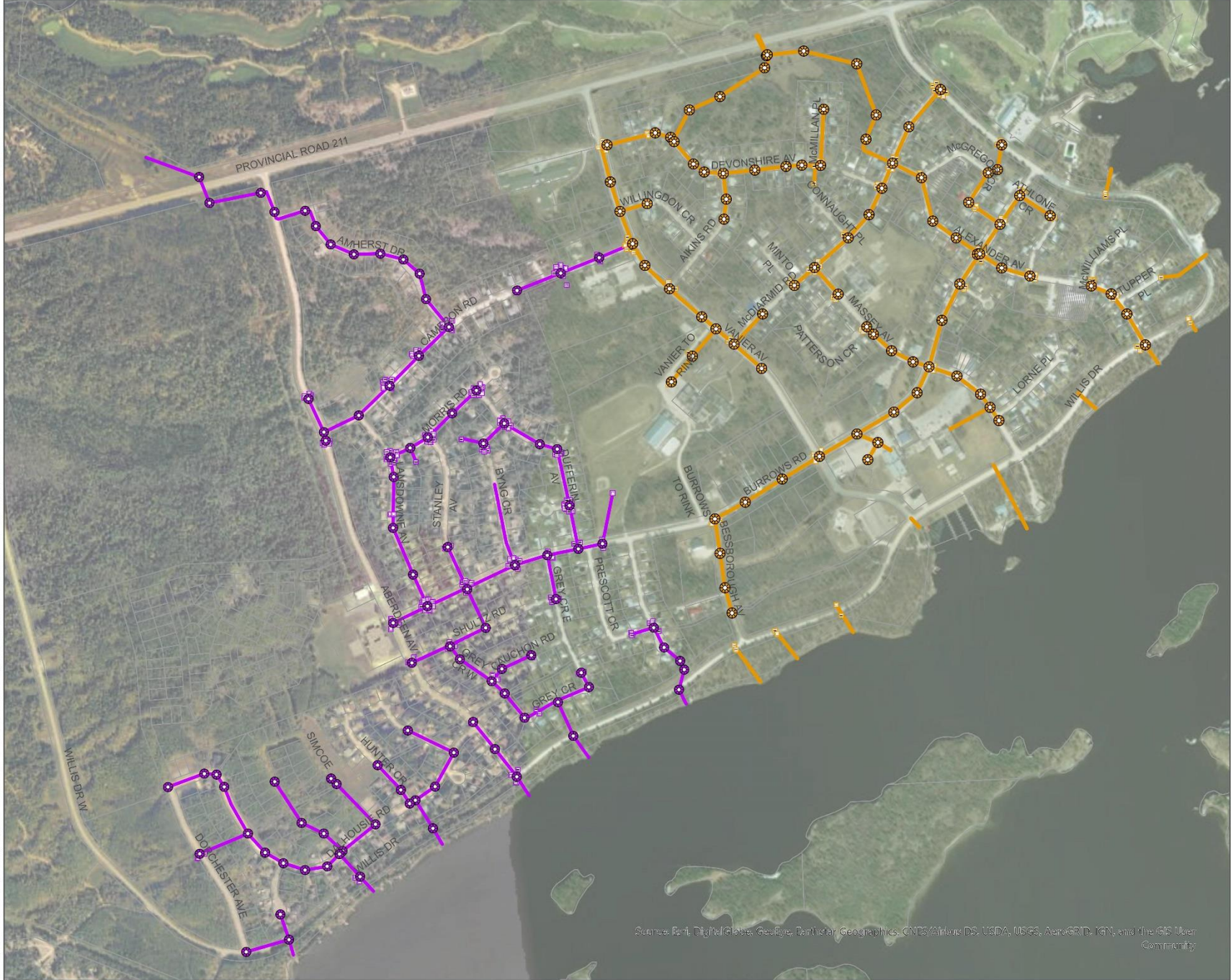
Project #: 4636.0001.01  
Author: SQ  
Checked: DS  
Date: 2020 / 3 / 16

**URBAN**  
systems

FIGURE ST2



U:\Projects\_EDM\9999\Temp Working Projects\Pinawa AM (WPG 4636.0001.01)\GIS\Projects\Pro\_P\Projects\Pinawa San and Sm Gap Maps.aprx[Storm Year  
Last updated by squalle on Monday, March 16, 2020 at 9:59 AM



Source: Esri, DigitalGlobe, GeoEye, Earthstar Geographics, CNES/Airbus DS, USDA, USGS, AeroGRID, IGN, and the GIS User Community

# LGD of Pinawa

## Asset Management

### Storm Install Year

#### Manhole Install Year

##### Install Year

- 1966
- 1961
- Unknown

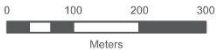
#### Inlet Install Year

- 1961
- 1966

#### Gravity Main Install Year

- 1966
- 1961

The accuracy & completeness of information shown on this drawing is not guaranteed. It will be the responsibility of the user of the information shown on this drawing to locate & establish the precise location of all existing information whether shown or not.



#### Coordinate System:

NAD 1983 UTM Zone 14N

#### Data Sources:

LGD of Pinawa

Project #: 4636.0001.01  
Author: SQ  
Checked: DS  
Date: 2020 / 3 / 16

**URBAN**  
systems

FIGURE ST3



20 YEAR FINANCIAL MODEL

# ASSET REPLACEMENT FORECAST

## A.R.F.

# What is an A.R.F.?

- An overview of all assets owned and their attributes and replacement costs

## How is it developed?

- Uses information in the asset inventory
- Uses theoretical asset age to forecast asset replacement
- Uses replacement cost (today's \$) as opposed to historical cost

## Who can use it?

- Council
- Senior Administration and Finance
- Technical and Operations Staff







## How can the A.R.F be used?

- It is meant to give you a high-level understanding of your strategic risk
- It helps with understanding where your highest replacement value assets are, and how old they are
- Combined with understanding your service needs and risks, it can help you make decisions about infrastructure investments
- It is **NOT** your TCA report, capital plan, budget plan, or a rehabilitation program







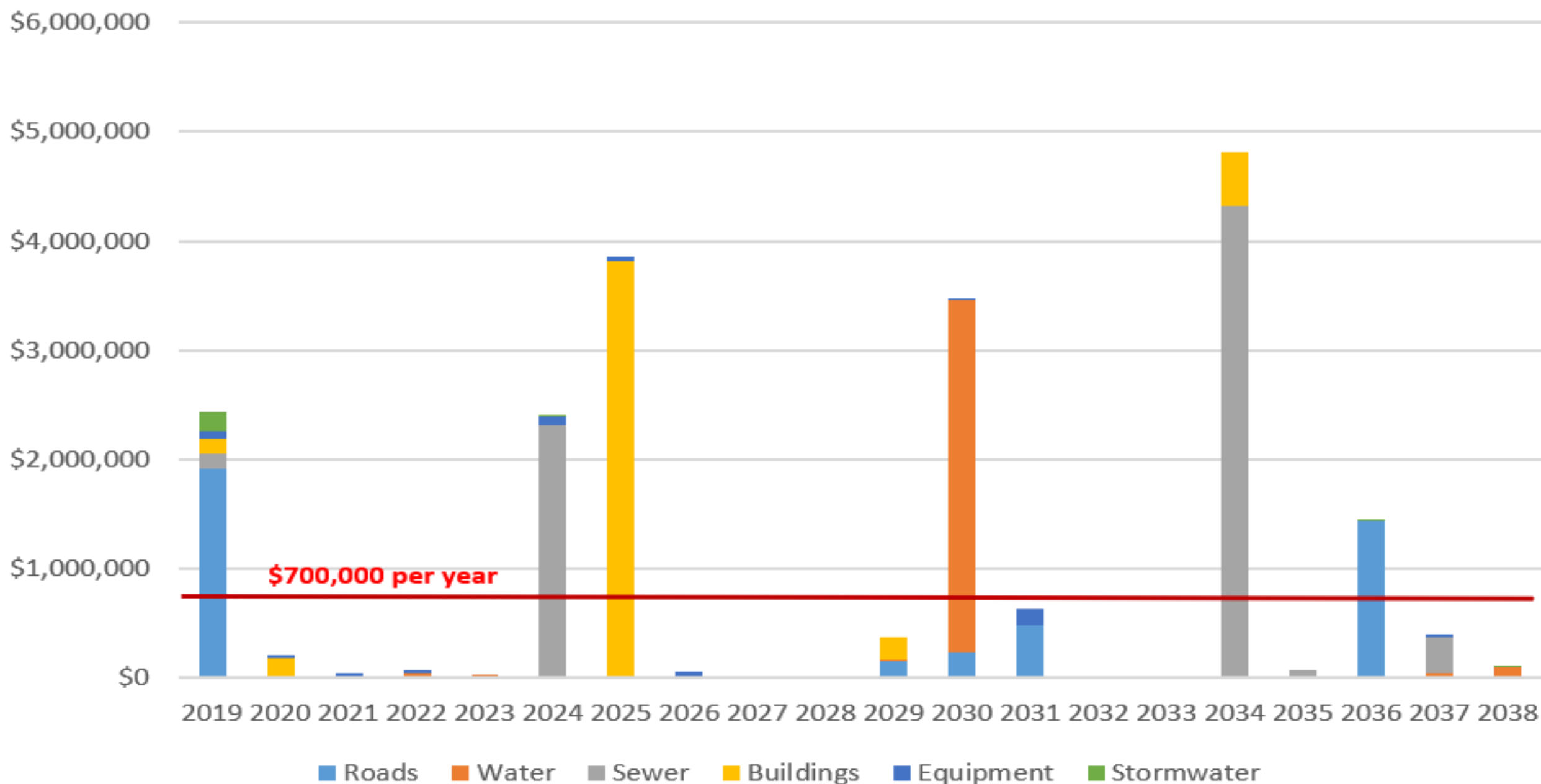
# Asset Replacement Forecast

What is the “**Average Annual Life Cycle Investment (AALCI)**”?

- It is the total value of your assets divided by their theoretical useful life
- It is meant to be a tool for assessing your financial capacity for infrastructure investment



## 20 Year Asset Replacement Forecast







# Asset Replacement Forecast

What is **infrastructure backlog**?

- It's the value of the assets that have reached their theoretical age before 2020 and haven't been replaced yet.

What is **remaining life**?

- The number of years before the asset reaches its theoretical age, based on its install year.

What is **replacement value**?

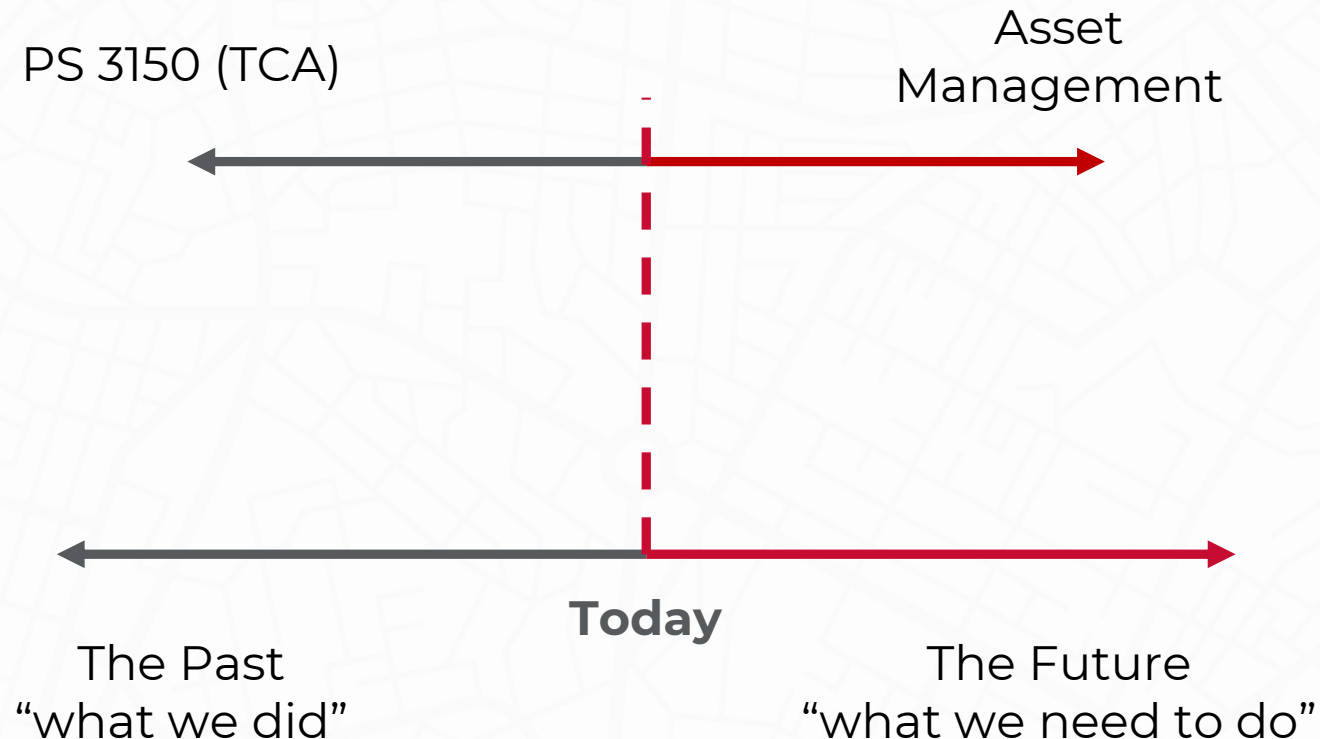
- The cost to replace the asset as it is, in 2020 dollars.



# Asset Replacement Forecast

## How is the A.R.F different from your TCA?

- TCA shows historical cost (what you paid when you bought it), A.R.F outlines the cost required to replace the asset today

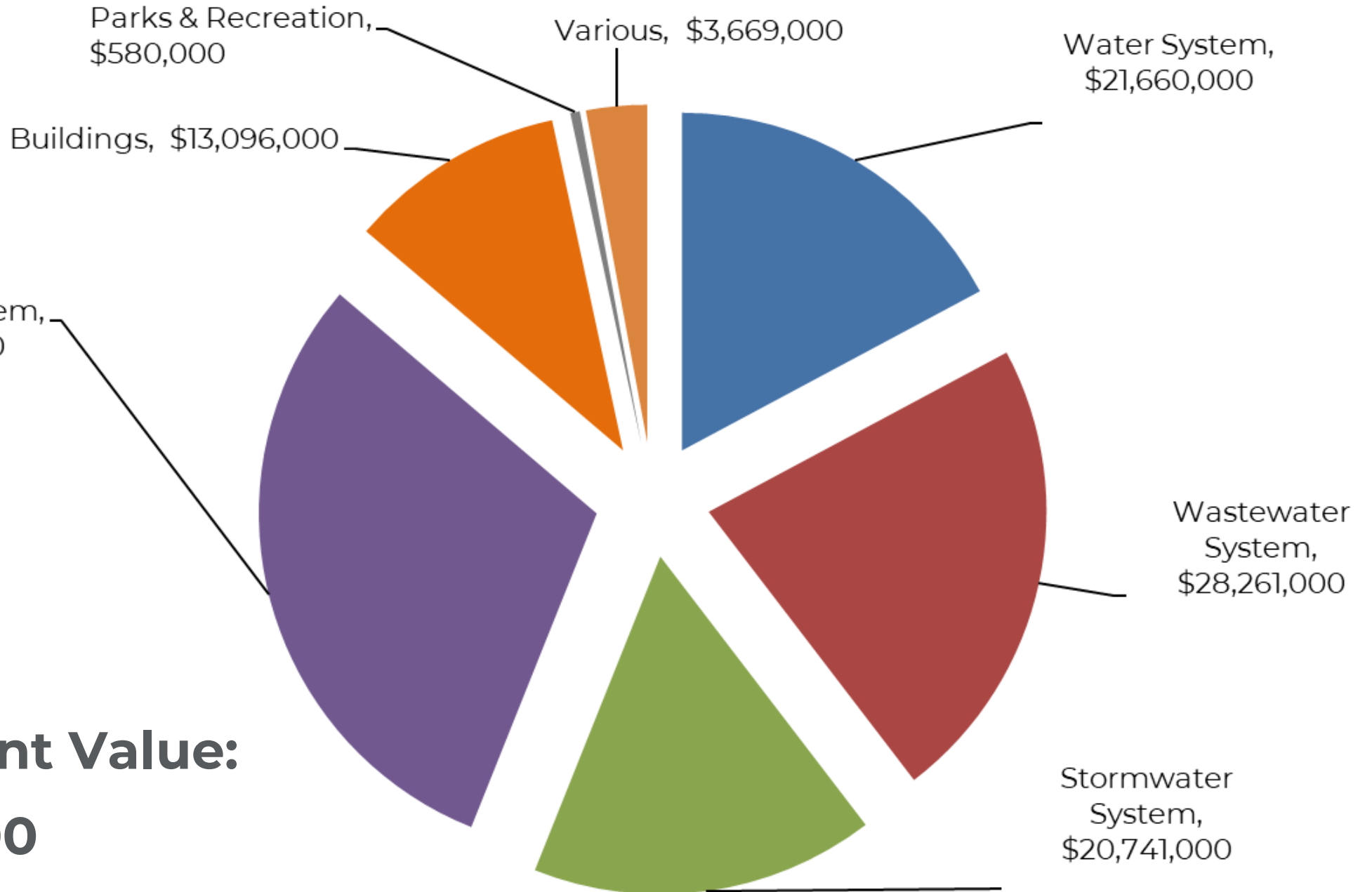




## **ARF - Variable levels of details for different users**

- Level 2: most detailed – used by technical staff and senior staff
  - Each asset type has a tab
  - Individual assets are listed with their unique I.D.
- Level 1: summary – used by council and senior staff
  - Overview of all assets grouped based on their type and service
  - AALCI
- Charts and Tables
- Input tables and costs

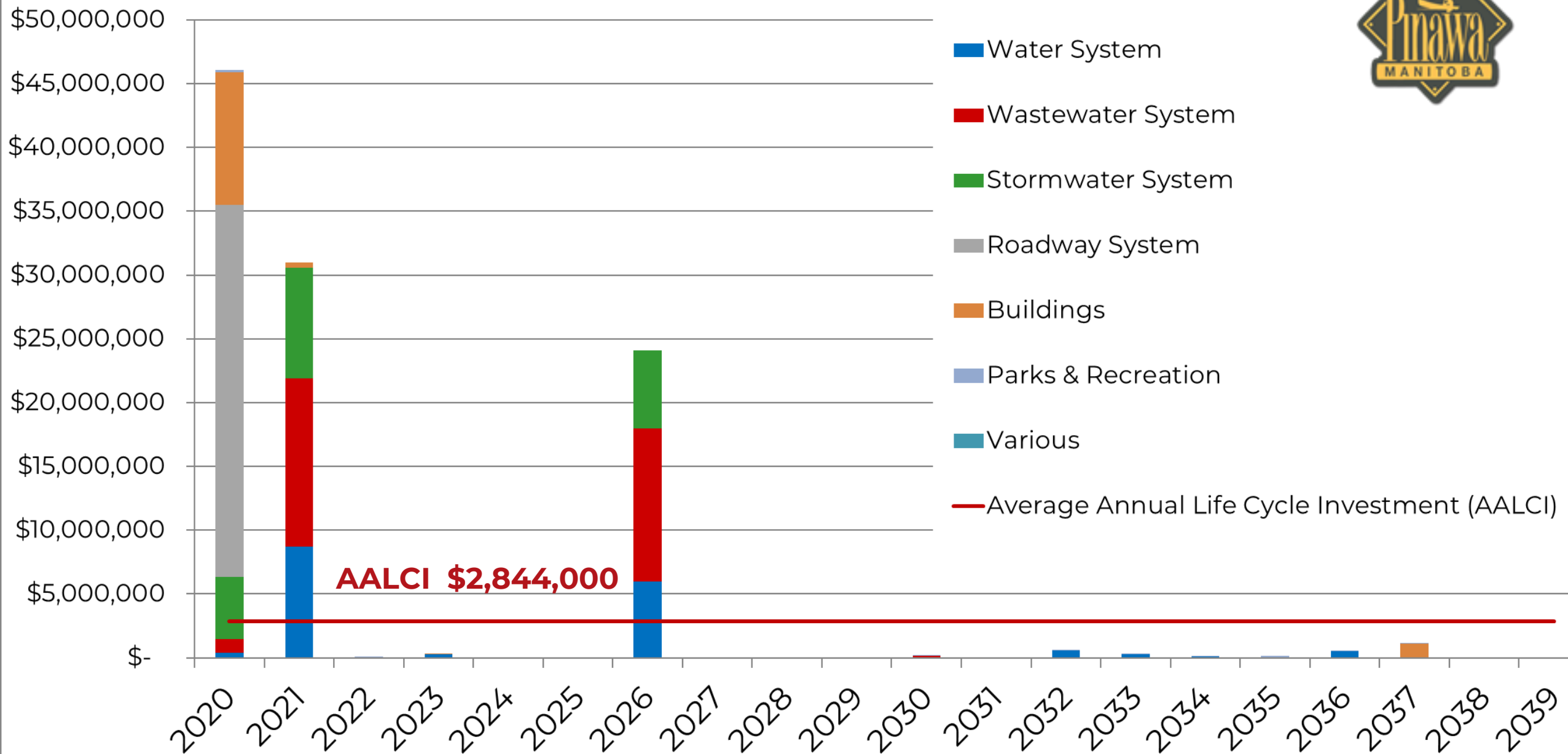




**Total Asset  
Replacement Value:  
\$126,057,000**



## Asset Replacement Forecast - 20 Year Horizon



# ARF Level 1 Summary - Water System



Asset Types	Quantity	Replacement Value	Expected Remaining Life
Water Mains	~18.8 km	\$19.2 M	21 %
Valves	134	\$0.4 M	14 %
Hydrants	153	\$1.0 M	39 %
PRV	1	\$0.04 M	0 %
Water Meters		\$0.5 M	60 %
Facilities		\$0.5 M	40 %
<b>TOTAL</b>		<b>\$21.6 M</b>	<b>23 %</b>



# ARF Level 1 Summary – Wastewater System



Asset Types	Quantity	Replacement Value	Expected Remaining Life
Forcemain	~1.8 km	\$2.5 M	2 %
Gravity Main	~17.0 km	\$22.8 M	6 %
Manholes	246	\$1.0 M	0 %
Lift Station	1	\$0.1 M	0 %
Lagoon	1	\$1.9 M	94 %
<b>TOTAL</b>		<b>\$28.3 M</b>	<b>11 %</b>

# ARF Level 1 Summary – Stormwater System



Asset Types	Quantity	Replacement Value	Expected Remaining Life
Gravity Main	~13.0 km	\$18.4 M	4 %
Catchbasins	296	\$1.1 M	30 %
Manholes	181	\$1.2 M	0 %
Culverts	TBD		
<b>TOTAL</b>		<b>\$20.7 M</b>	<b>5 %</b>



# ARF Level 1 Summary – Roadway System



Asset Types	Quantity	Replacement Value	Expected Remaining Life
Roads	~25.6 km	\$37.8 M	11 %
Sidewalks	TBD		
Curbs	1.3 km	\$0.2 M	97 %
<b>TOTAL</b>		<b>\$38.1 M</b>	<b>12 %</b>



## ARF Level 1 Summary – Buildings

Asset Types	Replacement Value	Expected Remaining Life
Recreational	\$3.0 M	6 %
Administrative	\$0.9 M	69 %
Public Works	\$8.2 M	5 %
Other	\$0.9 M	68 %
<b>TOTAL</b>	<b>\$13.1 M</b>	<b>15 %</b>



# ARF Level 1 Summary – Parks and Trail Systems



Asset Types	Replacement Value	Expected Remaining Life
Parks	\$0.5 M	48 %
Trails	\$0.08 M	74 %
<b>TOTAL</b>	<b>\$0.6 M</b>	<b>51 %</b>

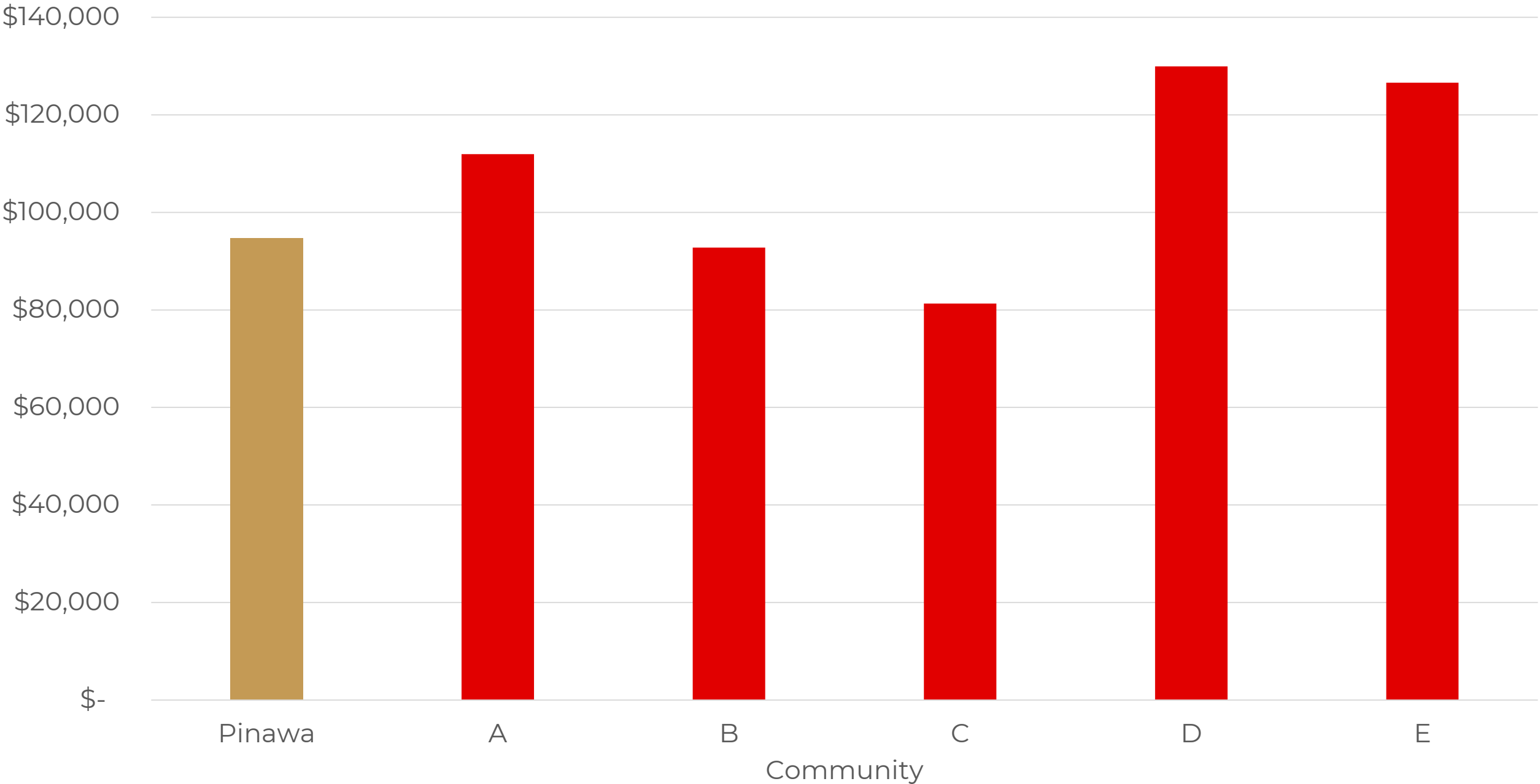
# ARF Level 1 Summary – Various



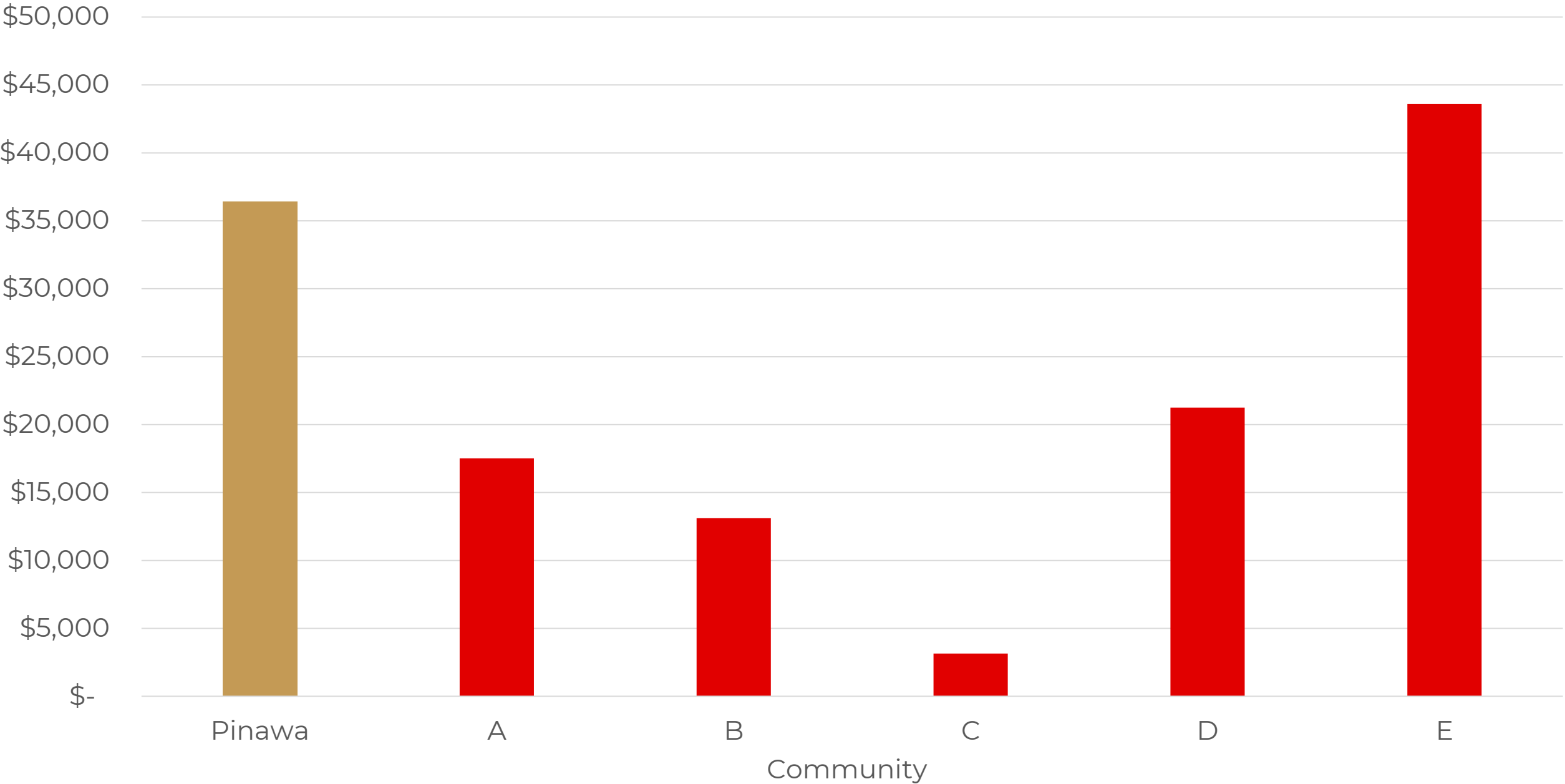
Asset Types	Replacement Value	Expected Remaining Life
Equipment	\$2.1 M	13 %
Vehicles	\$1.3 M	7 %
Other	\$0.3 M	37 %
<b>TOTAL</b>	<b>\$3.7 M</b>	<b>13 %</b>



# Total Replacement Value of Infrastructure per Capita

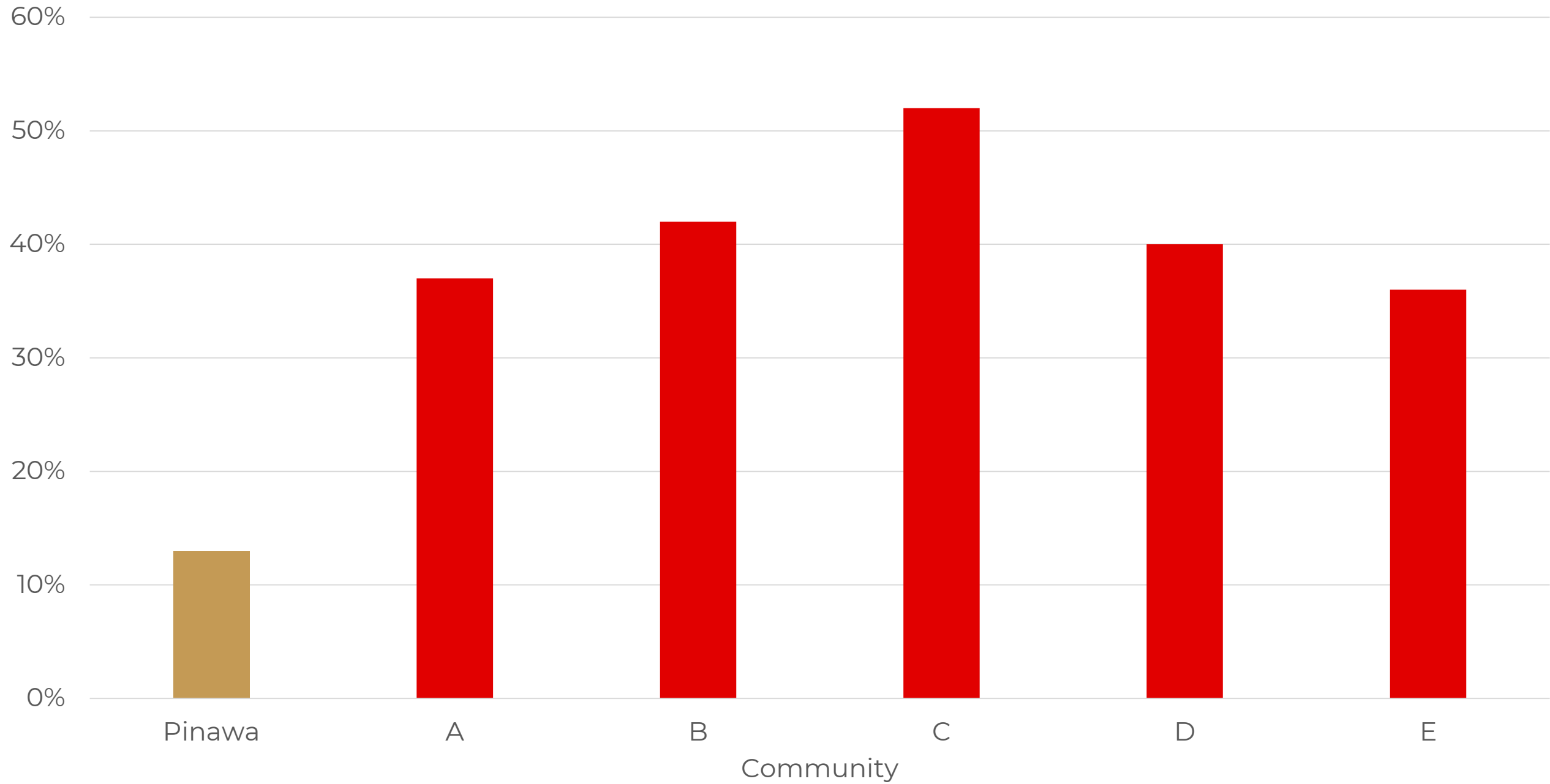


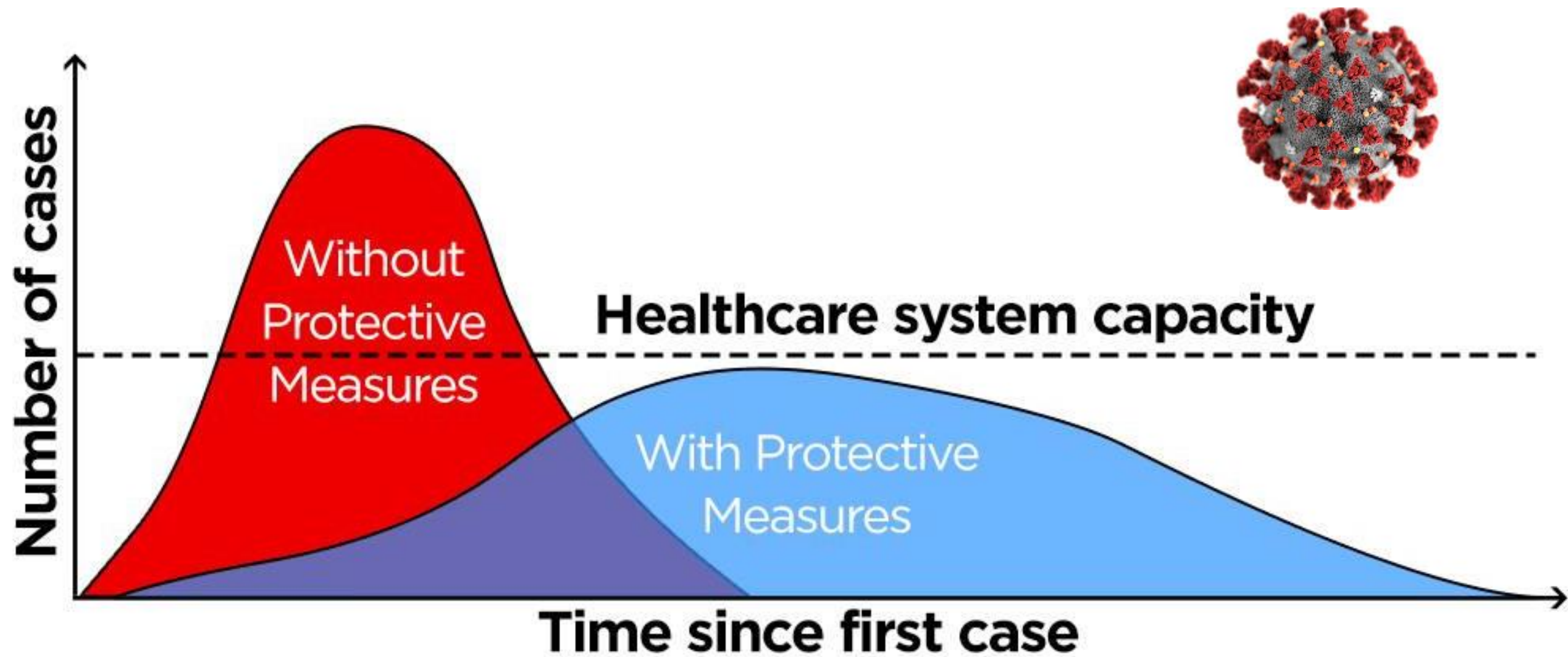
# Backlog per Capita





# Expected Remaining Life

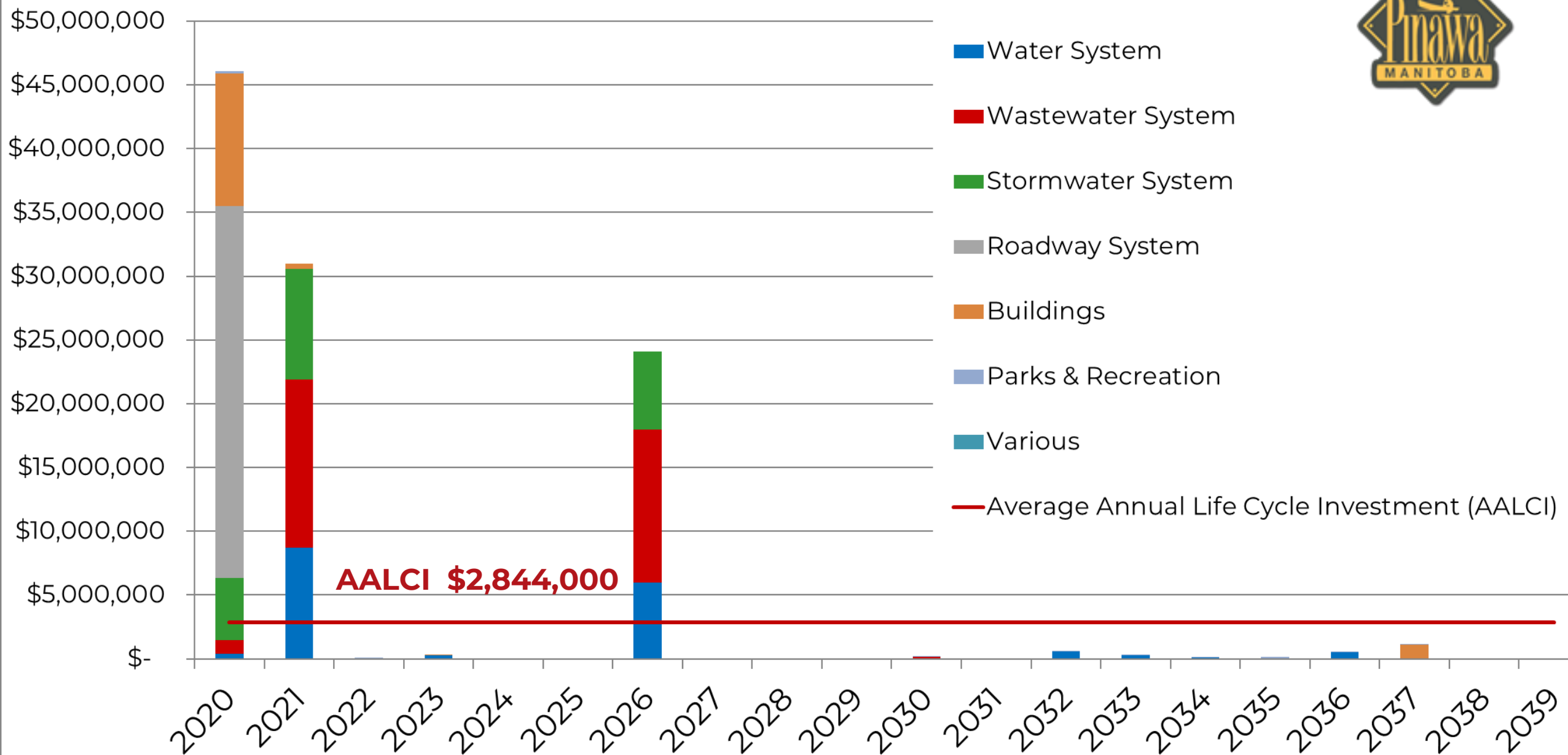




*Adapted from CDC / The Economist*



## Asset Replacement Forecast - 20 Year Horizon

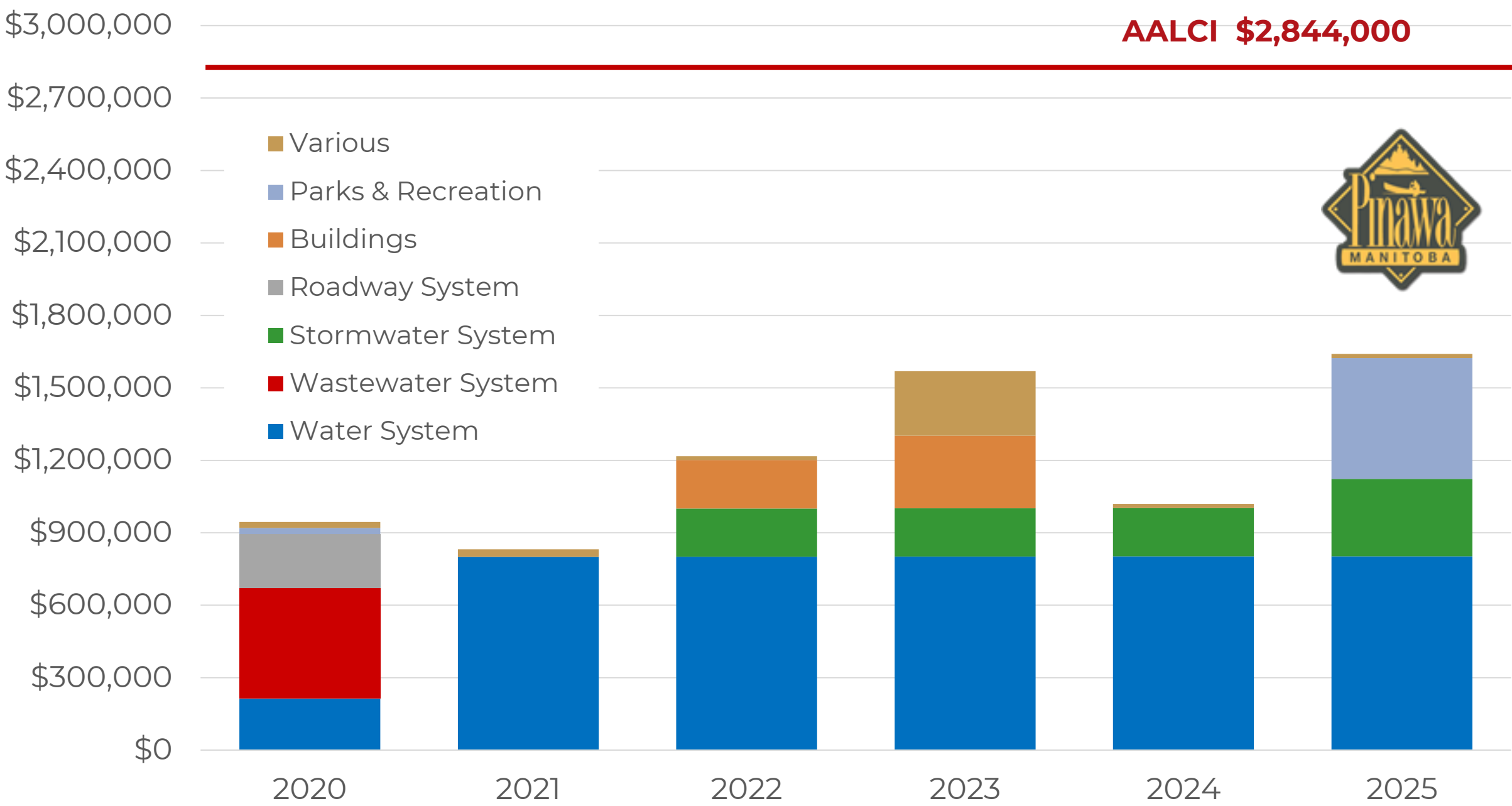


# Pinawa Capital Plan - 2020-2025

**AALCI \$2,844,000**

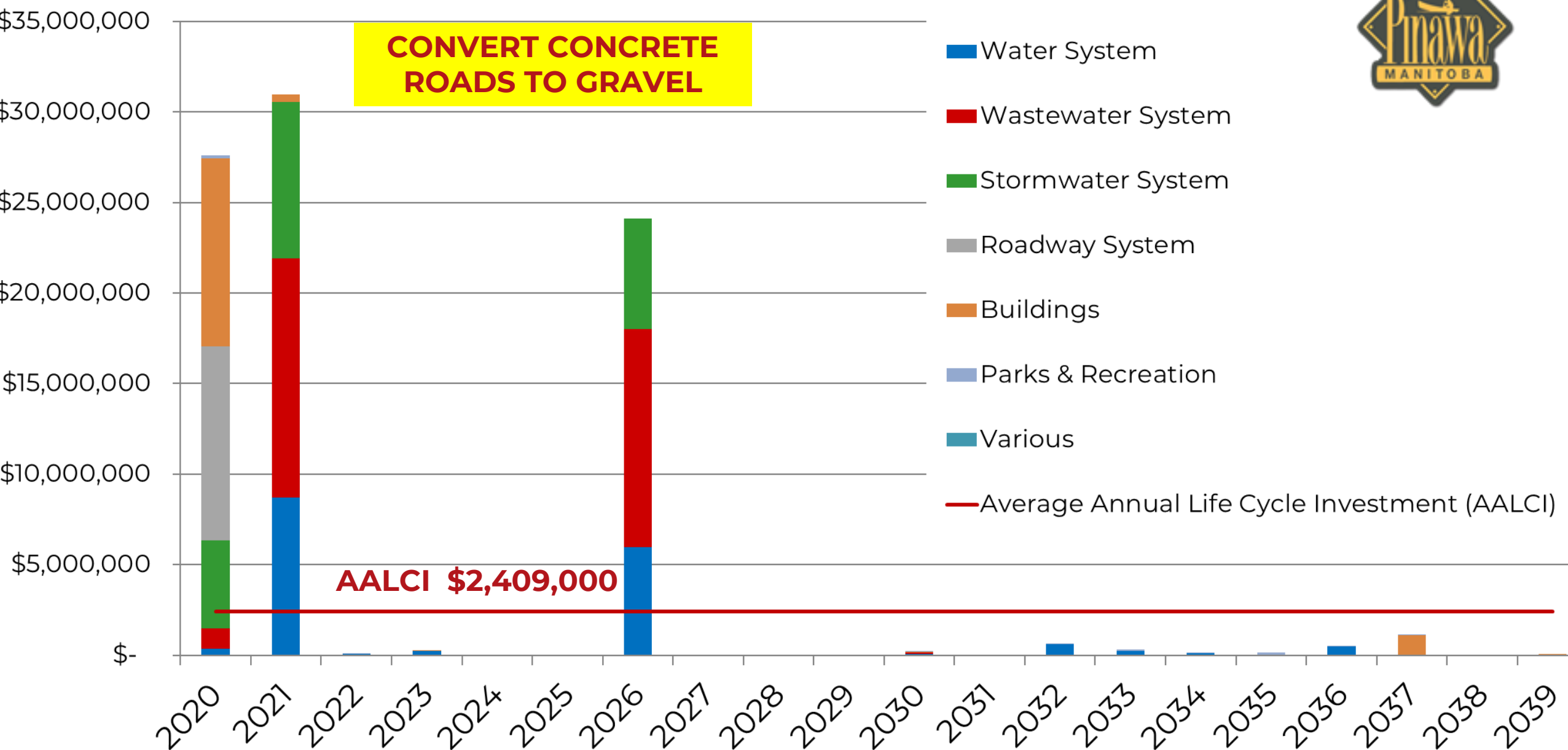


- Various
- Parks & Recreation
- Buildings
- Roadway System
- Stormwater System
- Wastewater System
- Water System





# Asset Replacement Forecast - 20 Year Horizon



# ASSET RISKS

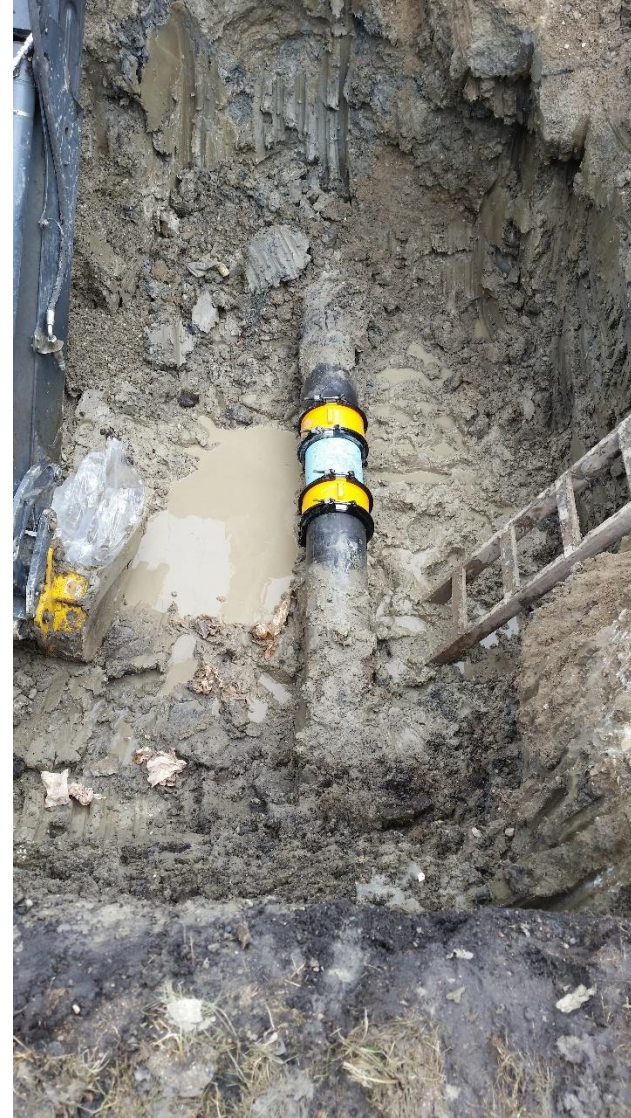


# RISKS FROM WORKSHOP #1



Event Description and Root Cause	Overall Risk Rating	Required Actions to Mitigate Risk	Risk Trend (Based on Do Nothing)
<b>1. Storm Sewers Collapsing Under the Roads</b>	6	Replacement of storm sewer which would require removal of concrete road	Increasing; potential road collapse, property damage, public safety
<b>2. Pool building</b>	4	In need of serious repair or a new building	Increasing
<b>3. Playgrounds</b>	2	Need to remove old equipment and replace with new	Increasing
<b>4. Forest Fires</b>	2-4	Wildfire Prevention Plan & Evacuation Plan, restrict ATV travel and remove deadfall	Varies as a function of the weather / season.
<b>5. Beach Platform &amp; Circulating Pump</b>	3	Permitting and inspections	Increasing
<b>6. Suspension Bridge</b>	1	Regular inspections, maintenance, signage	Increasing

# OTHER RISKS – SERVICES IN COMMON TRENCH





# BREAK OUT GROUPS

QUESTIONS. DISCUSSION. FEEDBACK.

20-30 MINS



# **ASSET MANAGEMENT**

# **PLAN**

# ASSET MANAGEMENT FROM 30,000 FEET



# AM PLAN OVERVIEW

Glossary

Executive Summary

Introduction and Background

Inventory and Asset Valuation

Asset Replacement Forecast

Strategic Risk Assessment

Costs and Funding

Asset Management Practices

Gaps in Data

Communications and Updates

Moving Forward





# AM PLAN OVERVIEW

Glossary

Executive Summary

Introduction and Background

Inventory and Asset Valuation

Asset Replacement Forecast

Strategic Risk Assessment

Costs and Funding

Asset Management Practices

Gaps in Data

Communications and Updates

Moving Forward





# AM PLAN OVERVIEW

Glossary

Executive Summary

Introduction and Background

Inventory and Asset Valuation

Asset Replacement Forecast

Strategic Risk Assessment

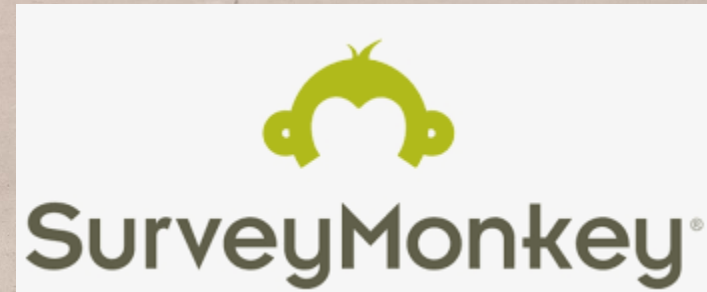
Costs and Funding

Asset Management Practices

Gaps in Data

Communications and Updates

Moving Forward



# AM POLICY

Policy as a record of how you worked together on this, that provides guidance and commitment to future councils

Your policy documents how you have these conversations as an organization. Policy sections will correspond as follows:

- Purpose
- Objectives
- Principles
- Responsibilities





**THANK YOU**

**QUESTIONS OR COMMENTS?**